Health and Wellbeing Board Details		ROCR approval ap	oplied for
Please select Health and Wellbeing Board:			
Torbay			
	Please provide:	7	
		]	

## Health and Wellbeing Board Payment for Performance

There is no need to enter any data on this sheet. All values will be populated from entries elsewhere in the template

## Torbay

<ol> <li>Reduction in r</li> </ol>	on elective activity
------------------------------------	----------------------

Baseline of Non Elective Activity (Q4 13/14 - Q3 14/15) 15,555

Change in Non Elective Activity -544

% Change in Non Elective Activity -3.5

### 2. Calculation of Performance and NHS Commissioned Ringfenced Funds

Figures in £

Financial Value of Non Elective Saving/ Performance Fund 979,965

Combined total of Performance and Ringfenced Funds 3,044,220

Ringfenced Fund 2,064,255

Value of NHS Commissioned Services 8,510,343

Shortfall of Contribution to NHS Commissioned Services

### 2015/16 Quarterly Breakdown of P4P

	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16
Cumulative Quarterly Baseline of Non Elective Activity	2,864	6,982	11,179	15,555
Cumulative Change in Non Elective Activity	-100	-244	-391	-544
Cumulative % Change in Non Elective Activity	-0.6%	-1.6%	-2.5%	-3.5%
,				
Financial Value of Non Elective Saving/ Performance Fund (£)	180,432	259,434	264,411	275,688

# **Health and Wellbeing Funding Sources**

# Torbay

Please complete white cells

	Current Countrie	hti.a (COOO)
		bution (£000)
	2014/15	2015/16
Local Authority Social Services		
Torbay		1,481
<please authority="" local="" select=""></please>		
Total Local Authority Contribution	-	1,481
CCG Minimum Contribution		
NHS South Devon and Torbay CCG		10,533
-		-
-		-
-		-
-		-
-		-
-		-
Total Minimum CCG Contribution	-	10,533
Additional CCG Contribution		
<please ccg="" select=""></please>		
Total Additional CCG Contribution	-	-
Total Contribution	-	12,014

## Summary of Health and Wellbeing Board Schemes

Torbay

## Summary of Total BCF Expenditure

Total	5.317	12.014		1.623	
Other	-	-			
Social Care	-	3,504		1,623	Difference relates to Care Bill/DFG/SCCG exependiture of £1.881m
Primary Care	-	-			
Continuing Care	-	-			
Community Health	5,317	8,510			
Mental Health	-	-			
Acute	-	-			
	2014/15	2015/16	2014/15	2015/16	
		an			care services
					from the BCF that has been allocated for the protection of adult social
					If different to the figure in cell D18, please indicate the total amount

## Summary of NHS Commissioned out of hospital services spend from MINIMUM BCF Pool

rigures in 2000	
	From 3. HWB Expenditur
	2015/16
Mental Health	-
Community Health	8,510
Continuing Care	-
Primary Care	-
Social Care	-
Other	-
Total	8,510

# Summary of Benefits

	From 4. H	WB Benefits	From 5.HWB P4P metric
	2014/15	2015/16	2015/16
Reduction in permanent residential admissions	(92)	(92)	
Increased effectiveness of reablement	-	(4)	
Reduction in delayed transfers of care	-	-	
Reduction in non-elective (general + acute only)	(245)	(980)	980
Other	(252)	(252)	
Total	(589)	(1,327)	980

<Please explain discrepancy between D44 and E44 if applicable>

### Health and Wellbeing Board Expenditure Plan

Torbay

Please complete white cells (for as many rows as required):

			2014/15	2015/16					
Scheme Name	Area of Spend	Please specify if Other	Commissioner	if Joint % NHS	if Joint % LA	Provider	Source of Funding	(£000)	(£000)
Disabled Facilities Grant to Districts	Social Care	Disabled Facilities Grant	Local Authority			Local Authority	Local Authority Social Services		1,0:
Social Care Capital Grant	Social Care		Local Authority		Î	Local Authority	Local Authority Social Services		46
Reablement	Community Health		CCG			NHS Community Provider	CCG Minimum Contribution	1,060	1.06
Carers	Community Health		CCG		ì	NHS Community Provider	CCG Minimum Contribution	459	
Care Bill	Social Care		Local Authority			Local Authority	Local Authority Social Services		40
Protecting Adult Social Care/Section 256	Social Care		Local Authority			Local Authority	CCG Minimum Contribution		1,62
Other Healthcare/Reablement/Section 256	Community Health		NHS England			NHS Community Provider	CCG Minimum Contribution	3.798	
3CF Implementation 14/15	Continuing Care		NHS England			NHS Community Provider	CCG Minimum Contribution	3,730	1,71
ntegrated Care Organisation - see headings				+		1		<b></b>	1
selow and detail in plan narrative	Community Health		CCG			NHS Community Provider	CCG Minimum Contribution		5,2
Single Point of Contact	Community Health		CCG			NHS Acute Provider	CCG Minimum Contribution		
railty Care Model	Community Health		CCG			NHS Acute Provider	CCG Minimum Contribution		
Multiple Long term Conditions Mgt	Community Health		CCG			NHS Acute Provider	CCG Minimum Contribution		
Community Care, Hospitals & Localities	Community Health		CCG			NHS Acute Provider	CCG Minimum Contribution		
ommenty date, moditate a country	Community Frederic			·		THI TO TROUBE THOUSAND	OGO WIII III OGI II I	<b></b>	<del> </del>
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otal								5,317	7 12,0

Health and Wellbeing Board Financial Benefits Plan IT you would prefer to provide aggregated figures for the savings (columns F-J), for a group or schemes related to one benefit type (e.g. delayed transfers of care), rather than filling in figures against each of your individual schemes, then you may do so. Torbay If so, please do this as a separate row entitled "Aggregated benefit of schemes for X", completing columns D, F, G, I and J for that row. But please make sure you do not enter values against both the individual schemes you have listed, and the "aggregated benefit" line. This is to avoid double counting the benefits. However, if the aggregated benefits fall to different organisations (e.g. some to the CCG and some to the local authority) then you will need to provide or row for the aggregated benefits to each type of organisation (identifying the type of organisation in column D) with values entered in columns F-J. 2014/15 2014/15 the saving value calculated? Reduction in non-elective (general + acute only) Frailty care model Reduction in non-elective (general + acute only) Multiple LTC management Reduction in non-elective (general + acute only) Single Point of Contact Reduction in non-elective (general + acute only) 30% marginal rate of local tariff applied to reduction of 3.5%.
Q4 achievement only, rest in 15/16.
Risk share means 40% will fall to this organisation. Reduction in non-elective (general + acute only) organisation. 30% marginal rate of local tariff applied to Via the BCF dashboard TBD reduction of 3.5%.
Q4 achievement only, rest in 15/16.
Risk share means 50% will fall to this gregate benefit on non-elective organisation.

30% marginal rate of local tariff applied to reduction of 3.5%.

Q4 achievement only, rest in 15/16.

Risk share means 10% will fall to this Reduction in non-elective (general + acute only) ocal Authority Via the BCF dashboard TBD organisation.
Assumed £441 per week \* 52.
FYE of achievement in 14/15.
Risk share means 50% will fall to this Reduction in permanent residential admissions Reduction in permanent residential admission organisation. Assumed £441 per week \* 52. FYE of achievement in 14/15. Risk share means 10% will fall to this Local Authority NHS Commission NHS Provider Local Authority organisation.
Improvement seen in 15/16.
Improvement seen in 15/16.
Improvement seen in 15/16. 22,915 Already top quartile so no savings assumed. Reduction in delayed transfers of care HS Commissioner IHS Provider Already top quartile so no savings assumed. Reduction in delayed transfers of care Already top quartile so no savings assumed.
Assumed £41 per week "52."
FYE of achievement in 14/15. Risk share means 40% will fall to this organisation.
Moves us into interquartile in 14/15 and upper quartile in 15/15. Risk share means 60% will fall to this organisation.
FYE of achievement in 14/15. Risk share means 50% will fall to this organisation.
Moves us into interquartile in 14/15 and upper quartile in 15/15. Reduction in delayed transfers of care ocal Authority eduction in permenant residential Ims (18-64) Reduction in pe idms (18-64) loves us into interquartile in 14/15 and upper uartile in 15/16. ocal Authority ocality teams Total 2015/16 2015/16 Benefit achieved from Reduction in non-elective (general + acute only) Frailty care model Reduction in non-elective (general + acute only) Multiple LTC management Reduction in non-elective (general + acute only) Single Point of Contact Reduction in non-elective (general + acute only) Locality teams 30% marginal rate of local tariff applied to reduction of 3.5%. FYE of achievement in 15/16. Risk share means 40% will fall to this gregate benefit on non-elective Risk share means 40% will fall to this organisation. 30% marginal rate of local tariff applied to reduction of 3.5%. In 15/16. It fixed to the control of the control of the control of reduction of 3.5%. FYE of achievement in 15/16. Risk share means 10% will fall to this organisation. 330% marginal rate of local tariff applied to reduction of 3.5%. FYE of achievement in 15/16. Risk share means 10% will fall to this organisation. Reduction in non-elective (general + acute only) Via the BCF dashboard TBD Reduction in non-elective (general + acute only) Via the BCF dashboard TBD Reduction in non-elective (general + acute only) organisation.
Assumed £441 per week \* 52.
FYE of achievement in 15/16.
Risk share means 40% will fall to this organisation.
Assumed £441 per week \* 52.
FYE of achievement in 15/16.
Risk share means 50% will fall to this Risk share means 50% will fall to this openization.

Assumed £4f1 per week "\$2.
FYE of achievement in 15°16.
Risk share means 10% will fall to this organization.

Assumed this would otherwise have result in an emergency admission.
30% marginal rate of local staff applied.
FYE of achievement in 15°16.
Risk share means 40% will fall to this organization.

30% marginal rate of local staff applied.
FYE of achievement in 15°16.
Risk share means 50% will fall to this organization.

Since the staff applied of the staff applied.
FYE of achievement in 15°16.
Risk share means 50% will fall to this organization.

Assumed this would otherwise have result in an emergency admission.

30% marginal rate of local staff applied.
FYE of achievement in 15°16.
Risk share means foll will fall to this organization. Reduction in delayed transfers of care NHS Commissione Iready top quartile so no savings assumed. Reduction in delayed transfers of care NHS Provider Uready top quartile so no savings assumed. Reduction in delayed transfers of care Local Authority Already top quartile so no savings assumed. FYE of achievement in 14/15. Risk share means 40% will fall to this organisation. Moves us into interquartile in 14/15 and upper 5, quartile in 15/16.
Assumed E441 per week "52.
FYE of achievement in 14/15.
Risk share means 50% will fall to this organisation.
Moves us into interquartile in 14/15 and upper 3, quartile in 15/16.
Risk share means 10% will fall to this organisation.
Risk share means 10% will fall to this organisation.
When the share the shar adms (18-64) adms (18-64) NHS Provide adms (18-64) ocality teams ocal Authority

Torbay								Red triangles ind.				
									tion on baseline (o			
Please complete the five white c appropriate.	sells in the Non	-Elective admissi	ions table. Utnei	r white cells can be	e completea/revi:	sed as			ment on baseline o ment on baseline o			
Non - Elective admissions	(general an	d acuta)						r annico improve	THE THE PARTY OF THE PARTY OF	5.070 01 111010		
Non - Elective admissions	(general an		Raseline (14.15 fic	gures are CCG plans			Pay for perforr	nance period				
Metric		Q4 (Jan 14 - Mar 14)	Q1 (Apr 14 - Jun 14)	Q2 (Jul 14 - Sep 14)	Q3 (Oct 14 - Dec 14)	Q4 (Jan 15 - Mar 15)	Q1 (Apr 15 - Jun 15)	Q2 (Jul 15 - Sep 15)	Q3 (Oct 15 - Dec 15)	Q4 (Jan 16 - Mar 16)		
												Rationale for
Total non-elective admissions in to hospital (general & acute), all-age, per 100,000 population	Numerator	2,166 2.864			3,310 4.376		2,995 3.974		3,183 4.223	2,003 2.667		rational for
per 100,000 population	Denominator	132,209			132,209					133,175		ratings
						change in admissions						
						inge in admissions (%)	-3.5%					
						P4P annual saving	£979,965		£1,800	from £1,490	NB Adjusted from	m £1490 to £1800 for local price then adjusted for marginal rate
								admission <sup>1</sup>				
The figures above are mapped for	from the followi					white cells can be r	evised:					
		ссе ь	aseline activity (14	4-15 figures are CCG	plans)				Contributing	CCG activity		
						% CCG registered	% Torbay resident					
		Q4 (Jan 14 - Mar 14)	Q1 (Apr 14lup 14)	Q2 (Jul 14 - Sep 14)	Q3 (Oct 14 - Dec 14)	% CCG registered population that has		Q4 (Jan 14 - Mar 14)	Q1 (Apr 14lun 14)	Q2 (Jul 14 - Sep 14)	Q3 (Oct 14 - Dec 14)	
Contr	ributing CCGs	(,		(	(,	resident population in Torbay	in CCG registered population	(	( , , ,	(	(,	
NHS South Devon ar		5.846	8.406	8.567	8.932	49.0%	100.0%	2.864	4.118	4.197	4.376	
	Total						100%	2,864	4,118	4,197	4,376	
References												
<sup>1</sup> The default figure of £1,490 in the te	emplate is based o	on the average repor	rted cost of a non-e	elective inpatient epis	ode (excluding exc	ess bed days), taken fr	om the latest (2012/	13) Reference Costs	Alternatively the			
average reported spell cost of a non-e	elective inpatient :	admission (including	g excess bed days) f	from the same source	is £2,118. To note	these average figures	do not account for t	he 30% marginal rat	e rule and may not			
reflect costs variations to a locality suc	ch as MFF or coho	irt pricing. In recogn	nition of these varia	ations the average cos	t can be revised in t	the template although	a rationale for any c	hange should be pr	ovided.			

Torbay

Please complete all white cells in tables. Other white cells should be completed/revised as appropriate.

Metric		Baseline (2013/14)	Planned □14/15	Planned 15/16
	Annual rate	628.6	594.6	572.6
over) to residential and nursing care homes, per 100,000	Numerator	205	201	197
population	Denominator	32,295	33,804	34,404

Annual change in admissions Annual change in admissions % -2.0% -2.0%

Metric	Baseline (2013/14)	Planned 14/15	Planned 15/16	
Proportion of older people (65 and over) who were still at	Annual %	81.5	81.9	88.
home 91 days after discharge from hospital into reablement / rehabilitation services	Numerator	110	113	125
readlement / renabilitation services	Denominator	135	138	14

Annual change in proportion 0.4 6.8 Annual change in proportion % 0.5% 8.3%

### Red triangles indicate comments

Planned deterioration on baseline (or validity issue)
Planned improvement on baseline

Rationale for red rating

Already below England Ave. in 12/13 and plan takes us into top 75th percentile in 15/16 (currently between 575-138)

Rationale for red Already above SW Ave. in 12/13 and plan takes us into top 75th percentile in 15/16 (currently between 88.4-98.1)

			13-14 Bas	eline			14	15 plans		15-16 plans			
Metric		Q1 (Apr 13 - Jun 13)	Q2 (Jul 13 - Sep 13)	Q3 (Oct 13 - Dec 13)	Q4 ( lan 14 - Mar 14)	Q1 (Apr 14 - Jun 14)	Q2 ( lul 14 - Sep 14)	Q3 (Oct 14 - Dec 14)	Q4 (Jan 15 - Mar 15)	Q1 (Apr 15 - Jun 15)	Q2 ( lul 15 - Sep 15)	Q3 (Oct 15 - Doc 15)	Q4 (Jan 16 - Mar 16)
		(Apr 15 - 5011 15)	(our 15 - Sep 15)	(Oct 13 - Dec 13)	(vali i+ - mai i+)	(Apr 14 - Juli 14)	(our 14 - Sep 14)	(OCT 14 - DEC 14)	(Jan 15 - Mai 15)	(Apr 10 - Juli 15)	(our 10 - Sep 10)	(Oct 10 - Dec 10)	(vali io - mai io)
Delayed transfers of care (delayed days) from hospital	Quarterly rate	238.0	359.3	240.8	349.9	237.3	358.3	240.1	348.5	236.3	356.8	239.1	346.9
per 100,000 population (aged 18+).	Numerator	255	385	258	376	255	385	258	376	255	385	258	376
	Denominator	107,155	107,155	107,155	107,448	107,448	107,448	107,448	107,903	107,903	107,903	107,903	108,396

Annual change in admissions Annual change in admissions Annual change in admissions % Annual change in admissions % 0.0% 0.0% Rationale for red ratings Already top quartile for this measure

Patient / Service User Experience Metric

	Baseline	Planned 14/15	Planned 15/16		
Metric		2014	(if available)		
	Metric Value	66.5%	68.6%	68.87%	
were 'extremely satisfied' or 'very satisfied' with their care and support (source: Adult Social Care Survey)	Numerator	219	226	227	
care and support (source: Adult Social Care Survey)	Denominator	330	330	330	
Improvement indicated by:	<please select=""></please>				

			Baseline	Planned 14/15	Planned 15/16
	Metric		Apr-12 - Mar-13	(if available)	
Dementia diagnosis rate		Metric Value	0.45	0.50	0.6
		Numerator	1,229	685	8:
		Denominator	2,714	1,370	1,3
	Improvement indicated by:	<please select=""></please>			

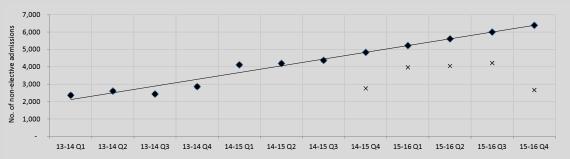
## Torbay

To support finalisation of plans, we have provided estimates of future performance, based on a simple 'straight line' projection of historic data for each metric. We recognise that these are crude methodologies, but it may be useful to consider when setting your plans for each of the national metrics in 2014/15 and 2015/16. As part of the assurance process centrally we will be looking at plans compared to the counterfactual (what the performance might have been if there was no BCF).

No cells need to be completed in this tab. However, 2014-15 and 2015-16 projected counts for each metric can be overwritten (white cells) if areas wish to set their own projections.

### Non-elective admissions (general and acute)

Historic			Baseline				Projection						
Metric		13-14 Q1	13-14 Q2	13-14 Q3	13-14 Q4	14-15 Q1	14-15 Q2	14-15 Q3	14-15 Q4	15-16 Q1	15-16 Q2	15-16 Q3	15-16 Q4
Total non-elective admissions (general & acute), all-age	No. of admissions -												
	historic and projected	2,366	2,609	2,438	2,864	4,118	4,197	4,376	4,836	5,225	5,614	6,002	6,391



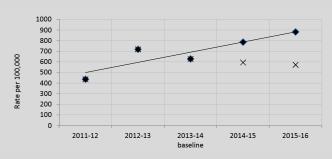
 No. of admissions historic and projected × Planned (from 'HWB P4P metric' tab) - Linear (No. of admissions - historic and projected)

		Projected				
		2014 -2015	2015-16	2015-16	2015-16	2015-16
Metric		Q4	Q1	Q2	Q3	Q4
Total non-elective admissions (general & acute), all-age	Quarterly rate	3,657.9	3,938.4	4,231.5	4,524.5	4,799.1
	Numerator	4,836	5,225	5,614	6,002	6,391
	Denominator	132,209	132,663	132,663	132,663	133,175

 $<sup>\</sup>hbox{$^*$ The projected rates are based on annual population projections and therefore will not change linearly}\\$ 

### Residential admissions

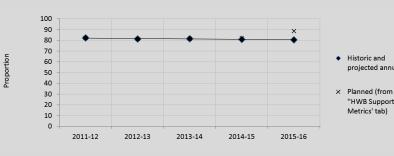
Metric P			2012-13 historic			2015-16 Projected
Permanent admissions of older people (aged 65 and	Historic and projected	437	718	629	787	883
over) to residential and nursing care homes, per 100,000	annual rate					
population	Numerator	135	230	205	266	304
	Denominator	31 150	32 205	32 205	33 804	3/ /0/



This is based on a simple projection of the metric proportion.

# Reablement

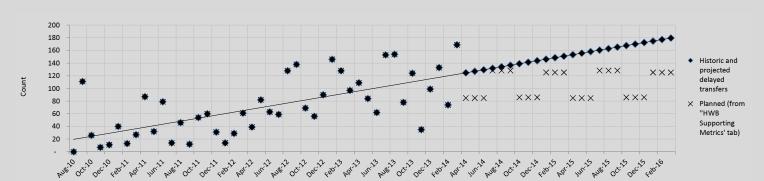
Metric					2015-16 Projected	
Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into	Historic and projected annual %	82.3	81.3	81.5	80.9	80.5
reablement / rehabilitation services	Numerator	145	125	110	109	109
	Denominator	175	155	135	135	135



This is based on a simple projection of the metric proportion, and an unchanging denominator (number of people offered reablement)

## **Delayed transfers**

		Historic											
Metric		Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11
Delayed transfers of care (delayed days) from hospital	Historic and projected												
	delayed transfers	_	111	26	7	11	40	13	27	87	32	79	14



projected annual

× Planned (from "HWB Supporting Metrics' tab)

projected annual %

"HWB Supporting Metrics' tab)

	Projected ra	Projected rates*										
		2014-15 201					2015-16					
Metric		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4			
	Quarterly rate	354.9	374.9	394.9	413.2	433.1	453.1	473.0	490.7			
per 100,000 population (aged 18+).	Numerator	381	403	424	446	467	489	510	532			
	Denominator	107,448	107,448	107,448	107,903	107,903	107,903	107,903	108,396			

<sup>\*</sup> The projected rates are based on annual population projections and therefore will not change linearly

## **HWB Financial Plan**

Date	Sheet	Cells	Description
28/07/14	Payment for Performance	B23	formula modified to =IF(B21-B19<0,0,B21-B19)
28/07/14	1. HWB Funding Sources	C27	formula modified to =SUM(C20:C26)
28/07/14	HWB ID	J2	Changed to Version 2
28/07/14	a	Various	Data mapped correctly for Bournemouth & Poole
29/07/14	a	AP1:AP348	Allocation updated for changes
28/07/14	All sheets	Columns	Allowed to modify column width if required
30/07/14	8. Non elective admissions - CCG		Updated CCG plans for Wolverhampton, Ashford and Canterbury CCGs
30/07/14	6. HWB supporting metrics	D18	Updated conditional formatting to not show green if baseline is 0
30/07/14	6. HWB supporting metrics	D19	Comment added
30/07/14	7. Metric trends	K11:O11, G43:H43,G66:H66	Updated forecast formulas
30/07/14	Data	Various	Changed a couple of 'dashes' to zeros
30/07/14	5. HWB P4P metric	H14	Removed rounding
31/07/14	1. HWB Funding Sources	A48:C54	Unprotect cells and allow entry
01/08/14	5. HWB P4P metric	G10:K10	Updated conditional formatting
			formula modified to
01/08/14	5. HWB P4P metric	H13	=IF(OR(G10<0,H10<0,I10<0,J10<0),"",IF(OR(ISTEXT(G10),ISTEXT(H10),ISTEXT(I10),ISTEXT(J10)),"",IF(SUM(G10:J10)=0,"",(SUM(G10:J10)/SUM(C10:F10))-1)))
01/08/14	5. HWB P4P metric	H13	Apply conditional formatting
01/08/14	5. HWB P4P metric	H14	formula modified to =if(H13="","",-H12*J14)
01/08/14	4. HWB Benefits Plan	J69:J118	Remove formula
01/08/14	4. HWB Benefits Plan	B11:B60, B69:B118	Texted modified
Version 2			
13/08/14	4. HWB Benefits Plan	l61, l119, J61, J119	Delete formula
13/08/14	4. HWB Benefits Plan	rows 119:168	Additional 50 rows added to 14-15 table for orgaanisations that need it. Please unhide to use
13/08/14	4. HWB Benefits Plan	rows 59:108	Additional 50 rows added to 15-16 table for orgaanisations that need it. Please unhide to use
13/08/14	3. HWB Expenditure Plan	rows 59:108	Additional 50 rows added to table for orgaanisations that need it. Please unhide to use
13/08/14	a	M8	Add Primary Care to drop down list in column I on sheet '3. HWB Expenditure Plan'
13/08/14	HWB ID	J2	Changed to Version 3
13/08/14	6. HWB supporting metrics	C11, I32, M32	Change text to 'Annual change in admissions'
13/08/14	6. HWB supporting metrics	C12, I33, M33	Change text to 'Annual change in admissions %'
13/08/14	6. HWB supporting metrics	C21	Change text to 'Annual change in proportion'
13/08/14	6. HWB supporting metrics	C22	Change text to 'Annual change in proportion %'
13/08/14	6. HWB supporting metrics	D21	Change formula to =if(D19=0,0,D <mark>18</mark> -C <b>18</b> )
13/08/14	6. HWB supporting metrics	D21	Change format to 1.dec. place
13/08/14	6. HWB supporting metrics	E21	Change formula to = if(E19=0,0,E 18 -D 18)
13/08/14	6. HWB supporting metrics	E21	Change format to 1.dec. place
13/08/14	6. HWB supporting metrics	D22	Change formula to =if(D19=0,0,D 18 /C 18 -1)
13/08/14	6. HWB supporting metrics	E22	Change formula to =if(E19=0,0,E 18 /D 18 -1)
13/08/14	5. HWB P4P metric	J14	Cell can now be modified - £1,490 in as a placeholder
13/08/14	5. HWB P4P metric	N9:AL9	Test box for an explanation of why different to £1,490 if it is.
13/08/14	4. HWB Benefits Plan	H11:H110, H119:H218	Change formula to eg. =H11*G11
13/08/14	2. Summary	G44:M44	Test box for an explanation for the difference between the calculated NEL saving on the metrics tab and the benefits tab